

Greetings to all Delegates, Speakers, and particularly Dr. Garg for his Vision and Leadership to make this conference a reality.

Unfortunately, Neil Fraser could not join us today in Vancouver, however to frame this session, I would like to convey a message regarding Leadership and the sustainability of Healthcare.

As an illustration of leadership, about 60 years ago, a biomedical engineer, Earl Bakken, operated a small Medical Equipment repair shop in his garage. At the time, a pacemaker was the size of a small microwave oven and plugged into an electrical outlet. Earl invented the first implantable, battery powered pacemaker that revolutionized this device. From that humble beginning, Medtronic was born, with a vision and mission to alleviate pain, restore health, and extend life. Today, with divisions in Cardiac, Diabetes, Neuro, Spine, and minimally invasive therapies, as well as services & solutions, we now operate in 160 Countries worldwide, including Canada & India and employ over 85,000 people including 9,000 scientists and engineers. This would never have happened without a compelling Vision, Mission, and a community of committed global team members over a sustained period.... **that is what leadership is all about.**

From a local perspective, recognizing the commitment to innovation and healthcare excellence in BC, we recently opened the first Medtronic Diabetes Resource Center in Canada in the Innovation Corridor of Surrey to serve the lower mainland.

The Healthcare systems in Canada and India are under tremendous pressure, and some evidence indicates that they are not sustainable in their current form. It will take leadership at all levels and in many dimensions to ensure quality healthcare is sustainable and accessible in both Canada and India moving forward: It will take...

- Leadership in addressing the socio-economic determinants of health
- Leadership in transformational, re-engineered delivery of healthcare
- Leadership in illness prevention
- Leadership in efficient transition from acute to community care
- Leadership in embracing new global models such as Value Based Healthcare
- Leadership in leveraging new technology and solutions as an enabler in these areas

In closing, an ancient African proverb said, "it takes a village to raise a child" Healthcare is still a child, and will take a village to raise it to be a high quality, sustainable system.

THANK YOU